

**Operating Cash Flow Forecast
as of November 30, 2024 - soft close**

United Religions Initiative, Post
Office Box 29242,
San Francisco, CA 94129-0242

A	B	C	D	E	F	G	H	I	J	K	L	M	N	O	P	Q	R
	INCOME - 2025	12/31/2024 UA	January-25	February-25	March-25	April-25	May-25	June-25	July-25	August-25	September-25	October-25	November-25	December-25	2025 TOTALS		2025 Budget
30	Beginning Balance Cash - Operations	120,000	120,000	275,500	45,664	69,334	15,743	8,857	239,198	94,128	76,602	3,689	92,218	21,280	120,000		120,000
31	Actual Annual Fundraising														-		-
32	Annual Fundraising - Projections		3,665	6,971	5,457	18,846	34,153	67,820	32,840	24,715	75,000	50,000	90,534	100,000	510,000		850,000
33	New Revenue Major Donor / Foundation - Projections					25,000	25,000			125,000	125,000				300,000		300,000
34	Event Sponsorship - Projections														-		-
35	Renewal from Previous 6-7-figure Donors		240,000		200,000							200,000			640,000	340,000	300,000
36	Revenue from Kramer Grant													500,000	500,000		500,000
37	Revenue - Foundation - Sarowitz -2024 Funds disbursed				50,000	50,000	150,000				10,000				260,000	110,000	150,000
38	Revenue from Lurie Grant							500,000							500,000		500,000
39	Reimbursement from the Foundation			60,000											60,000		60,000
40	Income from URI Foundation 5%		250,000		200,000	88,649									538,649		538,649
41	Global Council Shultz Fund			50,000	100,000	100,000	30,269								280,269		280,269
42	Other Org. Support (including URIF Loan)														-		-
43		120,000	613,665	392,471	601,121	351,828	255,164	576,677	272,038	243,842	286,602	253,689	182,752	621,280	3,708,918		3,598,918
44			Actual	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Actuals	Projection	Projection	2025 TOTALS	Variance	2025 Budget
45	EXPENSE - 2025		January-25	February-25	March-25	April-25	May-25	June-25	July-25	August-25	September-25	October-25	November-25	December-25	2025 TOTALS		2025 Budget
46	8110 Salaries & Fringe Benefits		167,810	148,614	158,309	160,760	140,711	140,711	102,584	91,914	86,145	86,145	86,145	86,145	1,455,996	90,015	1,365,981
47	8199 Payroll Fees		1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	18,000	-	18,000
48	8201 Regional Support Staff Contractors		31,021	31,021	31,021	31,021	31,021	31,021	31,021	31,021	31,021	31,021	31,021	31,021	372,258	0	372,258
49	8202 Regional Support - Stipends				68,870				68,870						68,870	0	275,480
50	8203 Regional Support - Program Grants		10,363	38,200	150,279				38,235						38,235	(0)	313,547
51	8204 Regional Support - YLP		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
52	8205/11 2025 Global Council / Global Staff Gathering		50,000	50,000	50,000	100,000	30,269								280,269		280,269
53	8206 Workshops/Trainings/Violence Prevention		6,250	6,250	6,250	6,250	6,250	6,250	6,250	6,250	6,250	6,250	6,250	6,250	75,000		75,000
54	8207 Dues & Subscriptions		42	42	42	42	42	42	42	42	42	42	42	42	500		500
55	8208/09/10 Equipment, incl Rental & Maintenance		-	-	-	-	-	-	-	-	-	-	-	-	-		-
56	8212/13 Software Purchase & Maintenance		136	136	136	136	136	136	136	136	136	136	136	136	1,636		1,636
57	8215 Events, Programs COL		-	-	-	-	-	-	-	-	-	-	-	-	-		-
58	8216 Meetings		417	417	417	417	417	417	417	417	417	417	417	417	5,000		5,000
59	8220 Insurance		1,699	1,699	1,699	1,699	1,699	1,699	1,699	1,699	1,699	1,699	1,699	1,699	20,390		20,390
60	8225 Meetings Food, Local travel, Ent		-	-	-	-	-	-	-	-	-	-	-	-	-		-
61	8226 Staff Development		-	-	-	-	-	-	-	-	-	-	-	-	-		-
62	8230 Miscellaneous		-	-	-	-	-	-	-	-	-	-	-	-	-		-
63	8235 Rent		577	577	577	577	577	577	577	577	577	577	577	577	6,922	266	6,656
64	8240 Supplies & Equipment		307	307	307	307	307	307	307	307	307	307	307	307	3,689		3,689
65	8245 Postage & Shipping		250	250	250	250	250	250	250	250	250	250	250	250	3,000		3,000
66	8250 Printing & Copying		375	375	375	375	375	375	375	375	375	375	375	375	4,500		4,500
67	8260-8264, 8270 Professional Services Combined - audit, consultant, comms (excluding Web)		37,833	37,833	37,833	23,167	23,167	23,167	23,167	23,167	23,167	23,167	23,167	23,167	322,000	0	322,000
68	8265 Website Development / Server Maintenance		3,500	3,500	3,500	3,500	3,500	3,500	3,500	3,500	3,500	3,500	3,500	3,500	42,000		42,000
69	8281 Translation Expenses GC		792	792	792	792	792	792	792	792	792	792	792	792	9,500		9,500
70	8284 VISA Application Fees		-	-	-	-	-	-	-	-	-	-	-	-	-		-
71	8285 Taxes & Licenses & Fees		127	127	127	127	127	127	127	127	127	127	127	127	1,520		1,520
72	8286 Registration		-	-	-	-	-	-	-	-	-	-	-	-	-		-
73	8287 Other Org. Support		-	-	-	-	-	-	-	-	-	-	-	-	-		-
74	8288 URI CC Support		-	-	-	-	-	-	-	-	-	-	-	-	-		-
75	8289 Volunteer Expenses/Intern		-	-	-	-	-	-	-	-	-	-	-	-	-		-
76	8291/82/93 Communications - Telephone, Internet, Web		417	417	417	417	417	417	417	417	417	417	417	417	5,000		5,000
77	8294 Office Expenses - Buenos Aires & Cardiff		-	-	-	-	-	-	-	-	-	-	-	-	-		-
78	8295/97 Travel, Travel Program		2,917	2,917	2,917	2,917	2,917	2,917	2,917	2,917	2,917	2,917	2,917	2,917	35,000		35,000
79	8296 Advertising		-	-	-	-	-	-	-	-	-	-	-	-	-		-
80	8415 Credit Card Expense - Allocation		-	-	-	-	-	-	-	-	-	-	-	-	-		-
81	8420/30 Bank Charges/Credit Card/Merchant		1,833	1,833	1,833	1,833	1,833	1,833	1,833	1,833	1,833	1,833	1,833	1,833	22,000		22,000
82	8441 Loss on Disposal of Assets		-	-	-	-	-	-	-	-	-	-	-	-	-		-
83	8445 Loss on Foreign Exchange		-	-	-	-	-	-	-	-	-	-	-	-	-		-
84	8457 SEED Grants		-	-	-	-	-	-	-	-	-	-	-	-	-		-
85	8458 Parking, Commuter Benefits		-	-	-	-	-	-	-	-	-	-	-	-	-		-
86	87 Retirement		-	-	-	-	-	-	-	-	-	-	-	-	-		-
87	88 Contingency		20,000	20,000	14,336			14,336						14,336	97,344		97,344
88	8500 Senior Advisory Council Exp. (Voices / Nuclear)		-	-	-	-	-	-	-	-	-	-	-	-	-		-
89	TOTAL EXPENSES		338,166	346,807	531,787	336,086	246,307	337,479	177,911	167,240	282,913	161,472	161,472	282,913	3,370,550		3,280,269
90	ENDING BALANCE: CASH AVAILABLE OPERATIONS	FOR	120,000	275,500	45,664	69,334	15,743	8,857	239,198	94,128	76,602	3,689	92,218	21,280	338,368	90,281	318,649
91	Repayment of Loan													(300,000)	(300,000)		300,000
92															38,368		18,649